



USPCA

PROTECTING ALL ANIMALS ESTD 1836



ANNUAL REPORT

31 March 2018



VISION

“A society where all animals are respected, not exposed to cruelty and free of unnecessary suffering.”

MISSION

“The prevention of cruelty to animals,
the relief of suffering in animals
and
the advancement of animal welfare.”

VALUES

The USPCA delivers its services with **integrity** and **openness**, building **trust** with service users and stakeholders.

The USPCA staff and volunteers are **passionate, committed** and **uncompromising** in their support of animal welfare and the relief of animal suffering.

The USPCA is **independent, objective** and **consistent** in the pursuit of its founding principle – the relief of suffering in animals.



FOREWORD

It has been an honour to Chair the Board of Trustees of the Ulster Society for Prevention of Cruelty to Animals throughout its 181st year of charitable service.

I wish to thank my fellow trustees, the staff of the Charity, its volunteers, our donors and membership for their efforts, loyalty and support. Without their input the Board would not be able to deliver such a positive report.

The period under review coincides with Brendan Mullan's first twelve months as the Charity's Chief Executive. With the Board's oversight and under Brendan's guidance, our dedicated management, staff and volunteers have focussed on the fulfilment of our charitable purpose in both established and new ways. The Charity's standards of governance are exemplary, costs are being curtailed and steady progress recorded in many key areas.

As an indication of our faith in the future, the Trustees were unanimous in taking a decision to buy the Carnbane Headquarters thus securing the growing charitable contribution of the USPCA Animal Hospital.

In a few years the hospital has evolved from an empty warehouse into an asset for animal welfare. The facility and its veterinary team are dedicated to the fulfilment of our charitable purpose by saving lives and ensuring the relief and prevention of animal suffering.

The ongoing evolution of our outreach programmes is a source of pride. Through them the Charity gives practical assistance to companion animals in the care of those less well off in society. We educate the next generation of pet owners to prevent them recycling the mistakes of their predecessors. The ageing human population and the future of their potentially abandoned pets is being addressed through Pet Pledge and our Social Re-homing initiative.

An ability to adapt to change is evident throughout the Trustees Report and it is the Board's intention to keep this respected charity relevant and fit for purpose.

Helen Wilson
Chair



Contents



The Year at a Glance	6
Trustees' annual report (incorporating the director's report)	8
Independent auditor's report to the members	25
Statement of financial activities (including income and expenditure account)	28
Statement of financial position	29
Statement of cash flows	30
Notes to the financial statements	31



COLLEEN DOWDALL,
USPCA PRESENTS
MALCOLM BRUCE AND
TIARNAN O'HANLON OF
DONNELLY GROUP
WITH A COPY OF THE
CHARITY'S 2018
ANNUAL REPORT.

Donnelly Group Mitsubishi Dungannon has worked closely with the USPCA recognising the vital work the charity carries out in aid of animal welfare across Northern Ireland, and we are delighted to sponsor the 2018 USPCA Annual Report.

Delivering its services with passion, integrity and transparency, the values represented by the USPCA are synonymous with those represented by the entire Donnelly Group where we endeavour to not only go the extra mile for our customers, but also for our community.

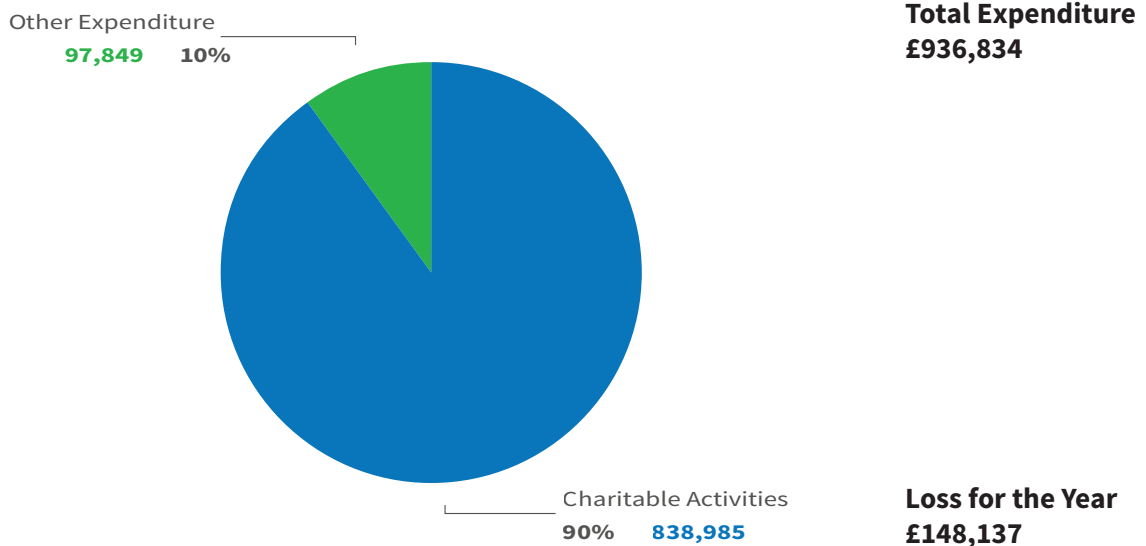
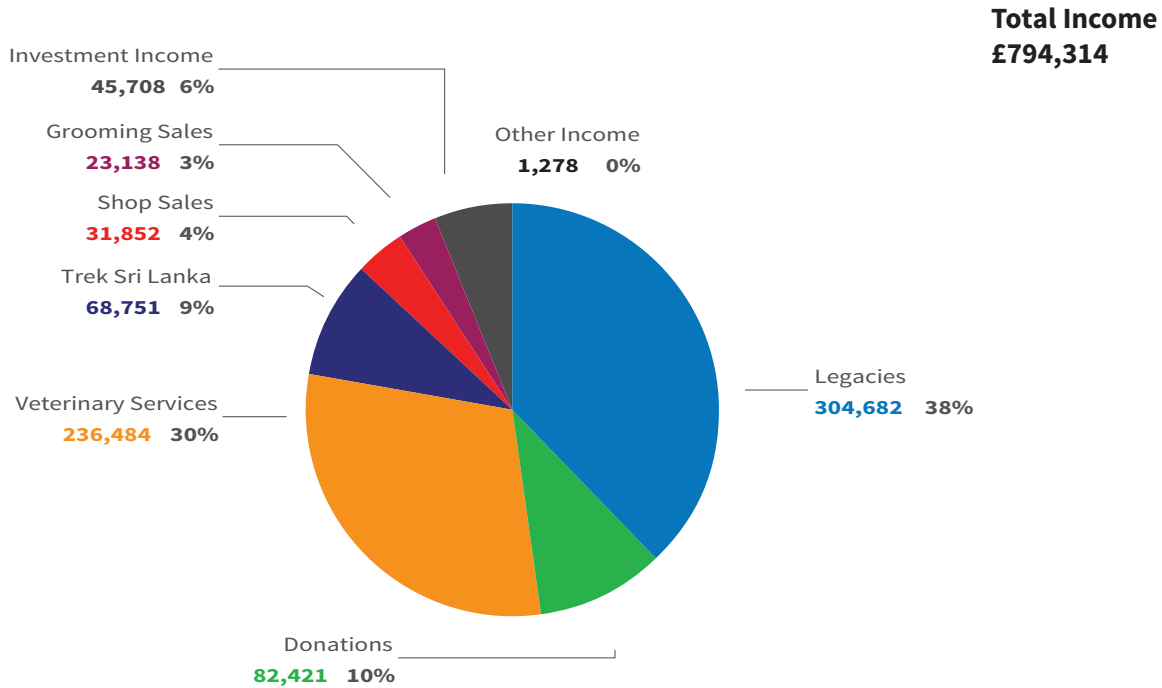
The USPCA staff and volunteers rely solely on support from the public and its members, and we are very proud that we are able to help further champion its cause.”

Malcolm Bruce, Sales Manager at Donnelly Group Mitsubishi Dungannon

THE YEAR AT A GLANCE

Finance

90p of every £pound donated is spent on charitable activities.



Fundraising

As part of the charity's fundraising drive, in March twenty one supporters of the USPCA embarked on a journey to the tropics of Sri Lanka for a ten-day challenge. This was the first charity trek undertaken by the USPCA and a big thank you goes to each of the trekkers who collectively raised over £18,000 for the charity.

**PUBLIC
BENEFIT AND
ANIMAL
WELFARE
IMPACT**



Animal Hospital

- Dedicated to the relief of animal suffering.
- Support to owners who find it difficult to afford veterinary care: **6330 cases**



Companion Animal Food Parcel

- Supporting Food Banks with pet food parcels to ensure continued companionship from the family pet and that the much loved pet remains healthy despite financial adversity..
- Pet Food Parcels distributed **2450**



Animal Rescues

- Wildlife rescues undertaken: **332**
- Relief of suffering/rescues through veterinary voucher scheme: **431**



Animal Cruelty Investigations

- Through Operation Delphin, a multi-agency initiative, the USPCA has assisted in the detection and disruption of the illegal trafficking of pups through Northern Ireland.



Animal Rehoming

Finding caring homes for animals where an individual can no longer care for their companion animal as a result of changed social circumstances. **Animals Rehomed 217**



Schools and Community Outreach

- Promoting responsible pet ownership and an appreciation of our native wildlife.
- Outreach Education Visits **22**

TRUSTEES ANNUAL REPORT (INCORPORATING THE DIRECTORS' REPORT)

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 March 2018.

Reference and Administration Details

Registered charity name: The Ulster Society for the Prevention of Cruelty to Animals

Charity registration number: 102755

Company registration number: NI000258

Principal office and registered Office: Unit 6
Carnbane Industrial Estate,
Newry, BT35 6QH

The trustees

Ms H Wilson	(Chair)
Mr J Wilson	(Hon. Secretary)
Ms B Strain	(Hon. Treasurer)
Mr P Carson	
Mr T Kirby	
Ms D South	
Mr D Bailey	(Resigned 31 December 2017)
Ms M Doran	(Resigned 14 March 2018)
Ms E McCrory	(Appointed 24 April 2018)

Auditor Finegan Gibson Ltd, Chartered accountant & statutory auditor,
Causeway Tower, 9 James Street South, Belfast, BT2 8DN

Bankers Danske Bank Portadown Finance Centre, 45-48 High Street, Portadown, BT62 1LB
First Trust, 42-44 Hill Street, Newry, BT34 1AU
Ulster Bank, 86 Hill Street, Newry, BT34 1YB

Solicitors Edwards and Co Solicitors, 28 Hill Street, Belfast, BT1 2LA

Key Management Personnel

Chief Executive	Brendan Mullan	
Business Development Manager	Colleen Dowdall	
Senior Vet Surgeon	Alan Bolton	(Resigned 28 February 2018)
	Andrew Groves	(Appointed 26 February 2018)

Structure, governance and management

Legal Status

The USPCA is a Company Limited by Guarantee, not having a share capital and satisfies the criteria set out in Section 60 of the Companies Act 2006 whereby it is exempted from the use of the word “Limited” as part of the company name.

Governing Document

The charity is governed by its Memorandum and Articles of Association dated 21st November 2017. It is a membership organisation and each member agrees to contribute £1 in the event of the charity winding up.

Charitable Status

The USPCA is a registered charity with the Charity Commission for Northern Ireland, registration number NIC 102755.

It is also recognised as a charity for taxation purposes by HMRC, registration number XN 45066.

Appointment of Trustees

The Board consists of up to nine Trustees, the Chairperson, Hon. Treasurer, Hon. Secretary and up to six others.

When recruiting to vacancies, the Board will consider the skills mix and diversity of the current Board.

The recruitment process will involve a wide trawl in order that a range of candidates can be considered for the vacancy. The pool of candidates may be a combination of applicants resulting from public advertising and nominations resulting from consultations with Board members or appropriate professional bodies.

Once a suitably qualified nominee has agreed to join the Board, the Board will consider a resolution to co-opt the new member as a Trustee. Appointment is up to the next AGM at which the Trustee will retire but be eligible for re-election.

At each AGM, Trustees who have served four consecutive years or more must retire and are eligible for re-election for a further four years. A Trustee shall not serve in excess of a continuous period of eight years.

Trustee Induction and Training

Each new Trustee receives induction training through which they are made aware of their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the governance structure and protocols as laid out in the charity’s Governance Handbook, the committee and decision making processes, the business plan and recent financial performance of the charity.

Arrangements for setting pay and remuneration of Key Management Personnel

Salary levels are set having regard to pay levels in other charities of similar size. The USPCA undertakes a cost of living salary review annually with affordability being the principal requirement to be met prior to any award.

Going forward, consideration will be given to bench marking salaries every three years, subject to the cost of such an exercise not being prohibitive.

Organisation structure and how charity makes decisions

The Board of Trustees, which can have up to 9 members, has ultimate legal and financial responsibility for the affairs of the USPCA. During the year the Board met on five occasions. Attendance was as follows:

Helen Wilson	Chair	5 out of 5
John Wilson	Hon Secretary	5 out of 5
Bronagh Strain	Hon Treasurer	5 out of 5
David Bailey		1 out of 3
Philip Carson		4 out of 5
Michelle Doran		0 out of 5
Tim Kirby		3 out of 5
Denise South		4 out of 5

The Audit & Risk Committee is tasked with monitoring the integrity of the financial statements, reviewing the systems of internal financial control and reviewing the management of the risk register. The committee met on three occasions during the year. Attendance at meetings was as follows:

Bronagh Strain	Chair	3 out of 3
John Wilson		3 out of 3
Michelle Doran		0 out of 3

The HR and Remuneration Committee is tasked with recommending the USPCA's general remuneration policy and structure (including pension arrangements) for approval by the Board; recommending the remuneration of the Chief Executive having reviewed his performance appraisal, for approval by the Board; approving annually the remuneration of all other staff, including any general cost of living increase; keeping the level and structure of remuneration under review through regular sector benchmarking; keeping the charity's HR policies under review, ensuring they are up to date and comply with statutory obligations. The committee met on two occasions during the year. Attendance at meetings was as follows:

Helen Wilson	Chair	2 out of 2
Bronagh Strain		2 out of 2
John Wilson		2 out of 2

A Chief Executive is appointed by the Trustees to manage the day-to-day operations of the charity and has responsibility for operational matters including finance, employment and direct charitable activities within clear thresholds of delegated authority approved by the Trustees.

Management

Following public advertising of the role and an extensive interviewing process, Brendan Mullan was appointed Chief Executive on 1st April 2017 and is responsible to the Board of Trustees for delivery of the charity's operational objectives.

Colleen Dowdall, Development Manager, held responsibility for day to day operations.

Alan Bolton, Senior Veterinary Surgeon, held responsibility for the delivery of veterinary services up until the date of his resignation 28 February 2018. He was replaced at that time by Andrew Groves MVB MRCVS.

Relationships with Related Parties

All Trustees give of their time freely and no Trustee received remuneration in the year. Details of Trustees' expenses and related party transactions are disclosed in notes 18 and 32 to the accounts.

Risk Management

The trustees have a risk management strategy which comprises:

- an annual review of the principal risks and uncertainties that the charity faces;
- the establishment of policies, systems and procedures to mitigate those risks identified in the annual review; and
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

The Board has delegated oversight responsibility for risk management to its Audit & Risk Committee. The Audit and Risk Committee reports twice a year to the Board on the charity's risk register.

Objectives and activities

The objects of the charity as outlined in its Memorandum and Articles of Association are:

1. The advancement of animal welfare.

All of the work of the USPCA falls under this object, which is an approved purpose as listed in the Charities Act (Northern Ireland) 2008.

2. To obtain justice for animals and to endeavour by every legitimate means to put an end to cruelty to animals and to encourage kindness and humanity in their treatment.

In furtherance of this object, the USPCA:

- Is an active member of the DAERA Animal Health and Welfare Stakeholder Forum and contributes to policy consultations.
- Is an active member of Eurogroup for Animals, a Brussels based organisation whose remit is to promote animal health and welfare standards throughout the EU.
- Proactively investigates and makes public many criminal acts including puppy trafficking organised dog fighting, badger bating, carted deer hunts and cock fighting.

3. To relieve the suffering of animals in need of care and attention and, in particular, to provide and maintain facilities for the reception, care and treatment of such animals.

In furtherance of this object, the USPCA:

- Operates an Animal Hospital in Newry. The hospital relieves the pain of suffering animals and provides other veterinary services for companion animals.
- Treats and relieves the pain of suffering wildlife.
- Suffering pets and wildlife in other parts of NI are treated by local vets courtesy of a voucher scheme.

4. To promote humane behaviour towards animals by providing appropriate care, protection, treatment and security for animals which are in need of care and attention by reason of sickness, injury, maltreatment, poor circumstances or ill usage and to educate the public in matters pertaining to animal welfare in general and the prevention of cruelty and suffering among animals.

In furtherance of this object, the USPCA:

- Treats domestic companion animals in need of veterinary care at the Animal Hospital.
- Provides temporary accommodation for companion animals whose owners become incapacitated through ill health or other personal circumstances and houses the animals until long term arrangements for their future are in place.
- Treats suffering wildlife prior to re-introduction to their natural environment.
- In partnership with the Trussell Trust, who operates food banks across NI, provides food parcels for the many companion animals belonging to individuals and families in need of support.

5. To advance education for the public in animal husbandry, care for animals and responsibility for animals and the consequences of not doing so.

In furtherance of this object, the USPCA:

- Provides animal welfare talks to schools and community groups.
- Provides advice to the beneficiaries of the Animal Hospital services on health regimes and caring for their companion pets.

The USPCA services benefit those on low incomes in Northern Ireland by ensuring continued companionship from their pets, through the provision of veterinary services and pet food parcels.

School children and community groups benefit through the education talks which deepens their understanding of pet care, encourages kindness to animals and promotes compassion.

The public at large is also a beneficiary through the care of suffering wildlife which are useful to humanity.

Any potential harms are outweighed by the service benefits and alleviated through a formal process of risk assessments alongside robust health and safety policies and procedures.

There are no private benefits to any individuals connected with the organisation other than the payment of salaries to staff or fees to third party service providers which is a necessary requirement in order to provide our services and therefore incidental to the carrying out of the purposes.

In shaping our objectives for the year and planning our activities, the trustees have had regard to the Charity Commission's guidance on public benefit under section 4(b) of the Charities Act (Northern Ireland) 2008.

Achievements and performance

The Ulster Society for the Prevention of Cruelty to Animals (USPCA) is the second oldest Animal Welfare Charity in the world, founded in 1836. In furtherance of its charitable objectives in the year to 31 March 2018 the charity delivered the following services.

Animal Hospital

The Hospital is dedicated to the Relief of Animal Suffering and is located on the outskirts of Newry. It is open seven days a week, providing a full range of veterinary services to companion animals and treating injured wildlife. Owners who find it difficult to afford essential veterinary treatment are eligible for discounts ensuring the welfare of their animal and continuing companionship for the owner.



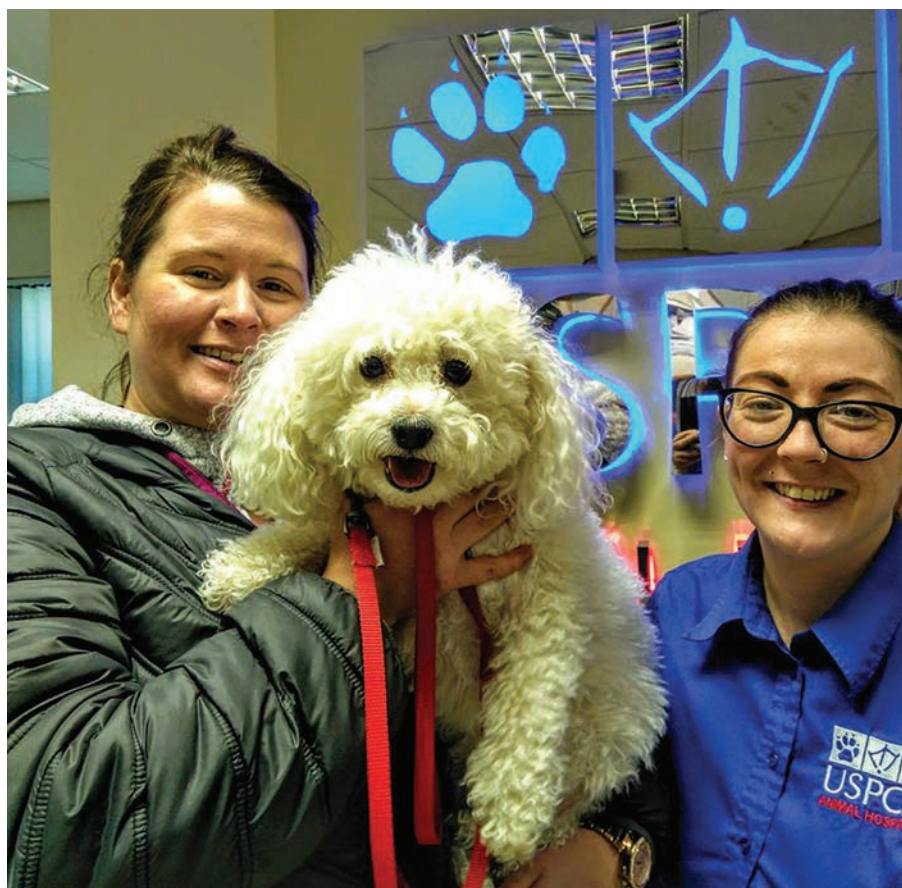
THE USPCA ANIMAL HOSPITAL IS FREQUENTLY CALLED UPON TO TREAT SOME VERY YOUNG AND VULNERABLE PATIENTS. THESE KITTENS, A RESCUED LITTER, WERE REARED BY OUR DEDICATED STAFF AND VOLUNTEERS BEFORE THEIR NEUTERING AND SUCCESSFUL RE-HOMING.

Animal Rescues

Badgers, buzzards, hedgehogs, swans, foxes are just some of the wildlife we have rescued, treated at the Animal Hospital, and then released back into their native habitat. USPCA Rescues' catchment covers an area south of the M1 motorway. Wildlife in need of veterinary services and located outside that zone are treated using our Veterinary Voucher Order Number scheme. This facility ensures injured wildlife is treated locally and not left to suffer.



SPRING AND EARLY SUMMER IS A PARTICULARLY BUSY TIME FOR WILDLIFE RESCUES. THESE ARE SOME EXAMPLES OF CASES DEALT WITH AND SUCCESSFULLY RELEASED BACK TO THE WILD. INJURED BAT BROUGHT IN BY MEMBER OF THE PUBLIC. ONE WEEK OLD HEDGEHOG HAND REARED BY WILDLIFE VOLUNTEER.



Animal Rehoming

The USPCA offers a companion animal rehoming service in situations where an individual's personal circumstances have changed, such as moving into residential care, or, being no-longer able to care for their pet. The service removes the stress for the owner worrying about what will happen to their much loved pet, ensuring a new caring home is found.

The charity also supports Women's Aid through providing emergency shelter for companion animals belonging to domestic abuse victims. By providing temporary crisis intervention for the animal, coupled with Women's Aid expertise in addressing the level of risk in a safe, secure and confidential environment, we hope to hasten the recovery process for the victim, her children and their pet. The support of the USPCA provides peace of mind for those facing challenging decisions at a difficult time.

MEET BEN WHO CAME TO THE USPCA FOLLOWING HIS OWNER PASSING AWAY SUDDENLY. BEN STOLE THE HEART OF MANY OF OUR FOLLOWERS AND SUPPORTERS BUT FOUND HIS NEW FOREVER HOME WITH JENNY.

Animal Cruelty Investigations

Investigations into serious welfare abuses that often take place well away from the public view are an important aspect of our work. Over the past year the illegal trafficking of pups from the Republic of Ireland, through Northern Ireland and on into Great Britain has been the primary focus of our investigations work.

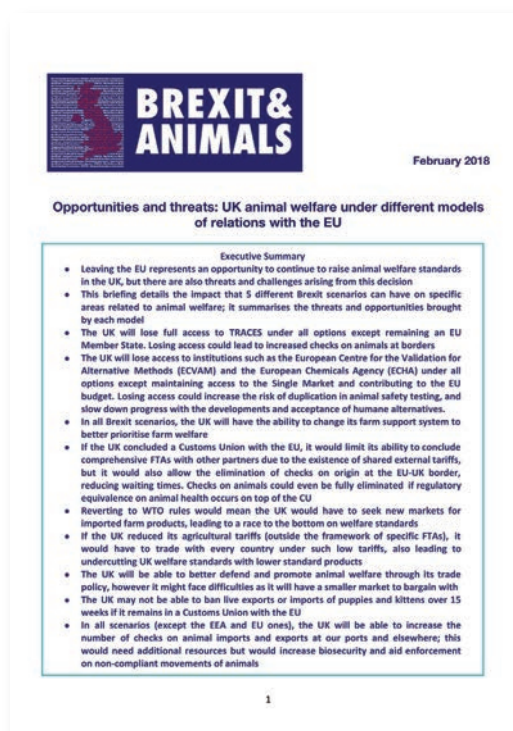
Although licensed, many breeders adopt an intensive regime where bitches are kept isolated and in cramped conditions, fed by automated feeding systems, they have little or no socialisation. This breeding regime compromises animal welfare. The health and welfare of the pups is also disregarded by dealers intent on profit from their sale. Pups can become ill very quickly often with fatal consequences. Their health status is often poor because of the breeding conditions and their premature removal from their mother. Vast profits can be made from the sale of pups and high demand has caused a sharp increase in the numbers of both breeders and dealers.

The USPCA is a key member of Operation Delphin, a multi-agency initiative whose objective is to detect and disrupt the illegal trafficking of pups. Working with our partners in the ISPCA, DSPCA, SSPCA, RSPCA, HMRC and the port authorities, hundreds of pups have been seized and the trade disrupted.



PICTURED ARE SOME OF THE PUPS SEIZED AS PART OF OPERATION DELPHIN.

Animal Welfare Advocacy



The USPCA remains an active member of the DAERA Animal Health and Welfare Stakeholder Forum.

Last year the charity responded to the Government's consultation on the control/eradication of bovine TB. The consistently high incidence of bovine TB (bTB) in Northern Ireland cattle herds remains a long-standing welfare concern for the USPCA. The assertion that native wildlife in the form of badgers and deer are at risk of contracting and therefore spreading the infection adds a further dimension to the problem.

Following the consultation, the Government Working Group published its report in December 2016 and there followed a further consultation on the report's recommendations, which included a limited cull of badgers in areas with a high incidence of bTB.

The USPCA is clear that the case has not been made for such action. The badger and its habitat are protected and must remain so. There is an ongoing badger Trap, Vaccinate, Release programme in Northern Ireland. This was initiated in selected areas of the province and will run until 2019. This is a science based project which will produce meaningful results in assessing the impact of badgers on the spread of bTB.

The Charity remains a full member of Eurogroup for Animals, a Brussels based organisation that seeks to influence Animal Welfare Legislation at an EU level. Its many successes are now evident in the laws governing the transportation, housing and slaughter of farm livestock, the testing of cosmetics on animals, the travesty of fur farming and the abuses endemic in the international trade in companion animals. With the UK committed to leave the EU in March 2019, it is imperative that we ensure our animals are not denied hard won gains. To this end, the charity is a member of the Eurogroup Brexit and Animals Task Force and actively participated in the development and publication in February 2018 of the Taskforce report "Brexit and Animals - opportunities and threats", highlighting the key animal welfare issues which must be addressed in the Brexit agreement.

Companion Animal Food Parcels

When the USPCA became aware of a marked growth in the numbers of pet owning families resorting to foodbanks, the charity decided to offer pet food packs to the charity outlets.

Companion animals receive first rate nutrition and pest control products donated to the Charity by manufacturers and the public. Assistance that ensures much loved pets can remain healthy and homed despite financial adversity. This will continue whilst a demand is identified



Schools and Community Outreach Education Visits

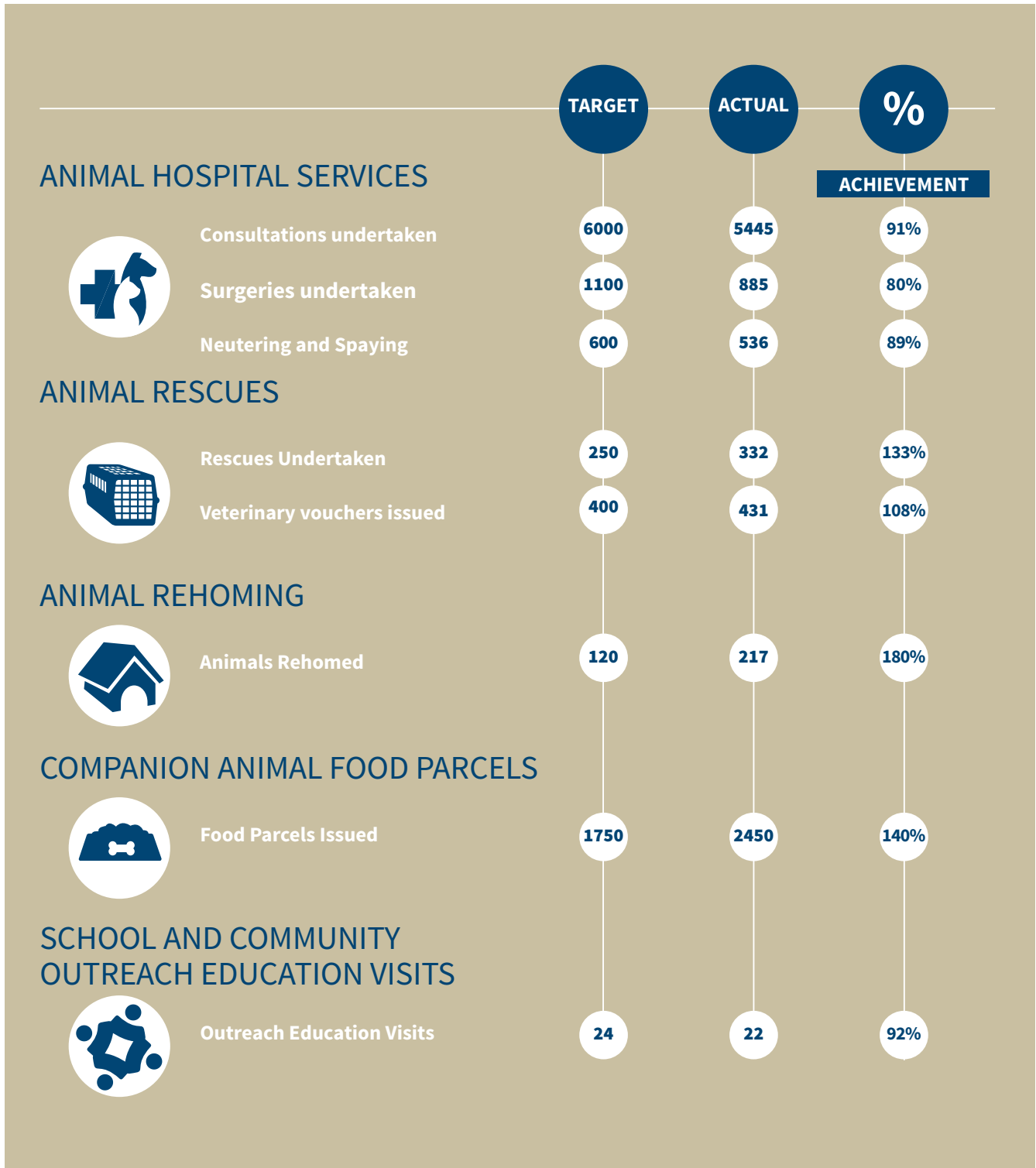
By applying the old saying “prevention is better than a cure” our schools outreach education programme gives sound advice and guidance to future generations, promoting responsible pet ownership and an appreciation of our native wildlife. Presentations are given by USPCA personnel at individual schools or community groups and we also host such parties at our Animal Hospital.



SINEAD GRIKSAS AND PHILIP BURNS WELCOME PUPILS FROM ST. PATRICKS PRIMARY SCHOOL TO THE USPCA ANIMAL HOSPITAL.

Outputs/Impact

Over the course of the year under review the USPCA made a positive impact in the community through delivery of the following output targets.



LEGACY BEQUESTS

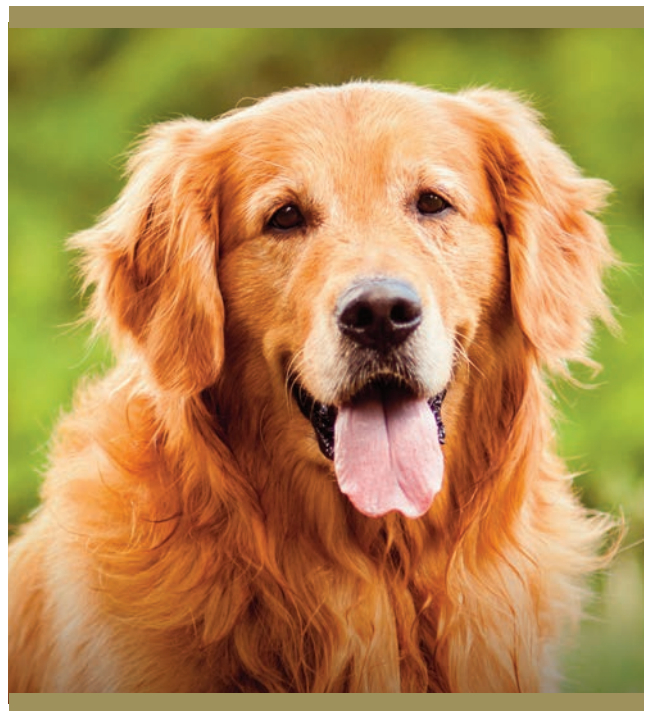
The USPCA receives no financial support from government and relies on the support of its members and friends to continue its work in relieving suffering and preventing cruelty to animals. We are particularly grateful and would like to put on record our deepest thanks to those who remembered the charity in their will.

Late Rebecca Bryson – Ballyclare
 Late Margaretta Close – Lisburn
 Late Elizabeth Mary B Davidson – Bangor
 Late Thomas George Hamilton – Portstewart
 Late Aileen Denise McCartney – Co Antrim
 Late Margaret Jean McCullagh – Co Tyrone
 Late Elizabeth Anne McNabb – Belfast
 Late Thomas Johnston Matier – Belfast
 Late Frederick O ‘Connor – Belfast
 Late Patricia O Neill – Co Donegal
 Late Mary Jane Perrott – Enniskillen
 Late Frances Ritchie – Donaghadee
 Late John Gordon Thompson – Belfast
 Late Lois Patricia Wilson – Dunmurry

Late Elizabeth D Clark – Middleburg
 Late Brian Cross – Hollywood
 Late Robert Hamilton- Ballyclare
 Late Viola May Linton – Co Antrim
 Late Brian Noel McCready – Belfast
 Late Noel McCune – Belfast
 Late Mary Caroline Maguire – Enniskillen
 Late Georgina Moore – Co Fermanagh
 Late Sarah Oliver- Belfast
 Late Robert J Pauley – Lisburn
 Late Maureen Joan Phillips – Londonderry
 Late Alice Muriel Ross – Bangor
 Late Mary Elizabeth Watt – Ballymena



The USPCA offers a Pet Pledge to members and supporters to find a new loving home for their pet in the event of their death or should they move into residential care. Our Pet Pledge not only provides reassurance to the pet owner but also takes away a concern for friends and family in an already stressful time. For more information log onto our website or contact Colleen Tinnelly directly.

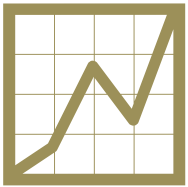


Financial review

The charity incurred a loss of £148,137 in the year to 31 March 2018 compared to a loss of £176,718 in 2017.

Income





Balance Sheet

The Balance Sheet remains healthy with total funds of **£1,443,780** of which **£1,166,102** is committed in fixed assets.

During the year the charity purchased its premises in the Carnbane Industrial Estate, Newry which is reflected in the circa £750,000 increase in property assets on the Balance Sheet. This investment will protect the previous investment of circa £500,000 in adaptations which converted the two warehouses into the current high grade animal hospital, retail space and animal rescue/rehoming facilities. At the same time, annual expenditure will be reduced by £30,000 as the loan repayments are less than the previous rental charges.

Income

Income grew in the year by £10,116 to £794,314.

Legacies remain an important source of income for the charity however the charity's annual income is susceptible to fluctuations in the level of such gifts. In recognition of this, the charity is actively developing its other income streams. In this regard, it is encouraging to note increases in Veterinary Service income of £40,000 and Grooming income of £4,000. Similarly, the charity is developing its proactive fundraising activities and in March twenty one supporters embarked on a ten day trek in Sri Lanka, raising just over £18,000. Against these successes, legacy income in the year fell by £77,000.

Expenditure

Expenditure in the year dropped by £31,544 to £936,834.

Direct expenditure on charitable activities increased by just over £21,000 during the year, while the continued drive for efficiency in the delivery of services lead to further reductions in overhead costs.

Investment powers and policy

The charity's Articles of Association convey on the Trustees the power to invest funds.

Investment policy is a Reserved Matter for the Board. The present investment policy is to maximise the long term total return of the charity's investment funds subject to the risks normally associated with a balanced approach to portfolio management having regard to an ethical stance. The charity does not however restrict its fund manager as regards any particular category of investment. The fund manager has been selected on the basis of competency and value for money, and the appointment is subject to regular review.

At the year end the charity held investments in low risk equities to the value of £403,000. The charity also held a number of shares in listed companies (previous legacies received) of £8,339.

The charity holds investment property at Divernagh Road, Bessbrook; the rental income from which contributes towards the costs of the Animal Hospital.

Reserves policy and going concern

Each year the trustees review the value of the reserves retained in the form of investments, cash and cash equivalents not held for restricted purposes or designated projects. The trustees consider the charity's exposure to major risks in terms of their likely impact on its income sources and planned expenditure in the short to medium term, as well as assessing the best way to mitigate such risks. This will include analysis of short term setbacks; regular short term fluctuations; growth plans within the charity and risks identified within the corporate risk register. The major risk to be managed with regard to income is the significant fluctuations in legacy income on a year to year basis.

The present level of free reserves is £514,220 and the Trustees view this as sufficient to offset any short to medium term reduction in legacy income and to ensure that the going concern assumption is appropriate.

Plans for future periods

The Trustees have approved a strategic plan for the charity up to March 2020 which outlines the following objectives:

I. To consolidate and grow the charity's new business model:

- Operating an Animal Hospital to provide veterinary care to companion animals and treat injured wildlife.
- Rehoming Service for animals whose owners can no longer look after them because of changed circumstances, of animals seized or where animals have been abandoned.
- Investigation and exposure of organised animal cruelty such as dog fighting, puppy trafficking and wildlife persecution.
- Provision of pet food parcels to charity food banks.
- Promotion of responsible pet ownership and an appreciation of our native wildlife through presentations in schools and community groups and the development of an education programme.
- Lobbying for legislative changes to advance animal welfare.

II. To strengthen the charity's financial structure by:

- Reducing its operational dependency on legacy income;
- Growing other income streams and profit centres which will then release legacy income to be used for development projects.

III. To be recognised by statutory agencies as a valued and trusted partner:

- in the investigation, exposure and criminal prosecution of animal cruelty- and the promotion of animal welfare.

IV. To enhance the public understanding, knowledge and appreciation of the work of the USPCA.

V. To maintain a robust governance and executive structure to deliver the charity's objectives effectively.

Next year 2018-19 the charity will:

- Aim for 10% growth in the delivery of all charitable services - veterinary care for injured and suffering animals, wildlife rescues, social rehoming, cruelty investigations, pet food parcels and education talks.
- Continue to develop its new income streams and so reduce its operational dependency on legacy income,
- Launch a drive to grow the charity's membership,
- Deliver a range of fundraising events to increase income from fundraising by £50,000.
- Appoint to two new positions - Retail Executive and Marketing/Fundraising Officer, to support the growth of these income streams, - Further invest to strengthen the charity's infrastructure and enhance the efficiency of service delivery with the purchase of customer relationship management software for members and donors; and the installation of a new telephone/call handling system.

Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The charity trustees (who are also the directors of The Ulster Society for the Prevention of Cruelty to Animals for the purposes of company law) are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and the income and expenditure of the charity for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as each trustee is aware, there is no relevant audit information of which the charity's auditor is unaware; and
- each trustee has taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 12 September 2018 and signed on behalf of the board of trustees by:



Ms H Wilson (Chair)
Trustee



Ms B Strain (Hon. Treasurer)
Trustee

Independent Auditor's Report to the Members of USPCA

Opinion

We have audited the financial statements of The Ulster Society for the Prevention of Cruelty to Animals (the 'charity') for the year ended 31 March 2018 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2018 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out below, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

In common with many other organisations of its size, the USPCA uses its auditors to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Paul Dolan FCA (Senior Statutory Auditor)

For and on behalf of
Finegan Gibson Ltd
Chartered Accountant & Statutory Auditor
Causeway Tower
9 James Street South
Belfast BT2 8DN
12 September 2018

STATEMENT OF FINANCIAL ACTIVITIES

31 MARCH 2018

		Unrestricted funds	Restricted funds	2018 Total funds	2017 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	5	384,103	3,000	387,103	479,928
Charitable activities	6	236,484	–	236,484	196,786
Other trading income activities	7	123,741	–	123,741	50,513
Investment income	8	45,708	–	45,708	48,136
Other income		1,278	–	1,278	8,835
Total income		<u>791,314</u>	<u>3,000</u>	<u>794,314</u>	<u>784,198</u>
Expenditure					
Expenditure on raising funds:					
Costs of other trading activities	9	92,923	–	92,923	53,713
Investment costs	10	4,336	–	4,336	2,948
Expenditure on charitable activities	11	838,985	–	838,985	909,445
Other expenditure	13	590	–	590	2,272
Total expenditure		<u>936,834</u>	<u>–</u>	<u>936,834</u>	<u>968,378</u>
Net (losses)/gains on investments	14	<u>(5,617)</u>	<u>–</u>	<u>(5,617)</u>	<u>7,462</u>
Net expenditure and net movement in funds		<u>(151,137)</u>	<u>3,000</u>	<u>(148,137)</u>	<u>(176,718)</u>
Reconciliation of funds					
Total funds brought forward		<u>1,591,917</u>	<u>–</u>	<u>1,591,917</u>	<u>1,768,635</u>
Total funds carried forward		<u>1,440,780</u>	<u>3,000</u>	<u>1,443,780</u>	<u>1,591,917</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

STATEMENT OF FINANCIAL POSITION

31 MARCH 2018

		2018 £	2017 £
Fixed assets			
Tangible fixed assets	18	1,166,102	479,836
Investments	19	751,339	856,459
		<hr/>	<hr/>
		1,917,441	1,336,295
Current assets			
Stocks	20	28,047	23,563
Debtors	21	27,247	50,349
Cash at bank and in hand		175,907	298,192
		<hr/>	<hr/>
		231,201	372,104
Creditors: amounts falling due within one year	22	128,045	109,911
		<hr/>	<hr/>
Net current assets		103,156	262,193
Total assets less current liabilities		<hr/>	<hr/>
		2,020,597	1,598,488
Creditors: amounts falling due after more than one year	23	576,817	6,571
Net assets		<hr/>	<hr/>
		1,443,780	1,591,917
Funds of the charity			
Restricted funds		3,000	-
Unrestricted funds		1,440,780	1,591,917
		<hr/>	<hr/>
Total charity funds	26	<hr/> <hr/>	<hr/> <hr/>
		1,443,780	1,591,917

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 12 September 2018, and are signed on behalf of the board by:



Ms H Wilson (Chair)
Trustee



Ms B Strain (Hon. Treasurer)
Trustee

STATEMENT OF CASH FLOWS

31 MARCH 2018

	2018 £	2017 £
Cash flows from operating activities		
Net expenditure	(148,137)	(176,718)
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	92,830	77,337
Net (losses)/gains on investments	5,617	(7,462)
Dividends, interest and rents from investments	(44,502)	(46,846)
Other interest receivable and similar income	(1,206)	(1,290)
Interest payable and similar charges	19,528	4,045
Loss on disposal of tangible fixed assets	590	2,272
Accrued (income)/expenses	(18,620)	437
<i>Changes in:</i>		
Stocks	(4,484)	786
Trade and other debtors	23,102	(6,879)
Trade and other creditors	19,628	(22,312)
Cash generated from operations	(55,654)	(176,630)
Interest paid	(19,528)	(4,045)
Interest received	1,206	1,290
Net cash used in operating activities	(73,976)	(179,385)
Cash flows from investing activities		
Dividends, interest and rents from investments	44,502	46,846
Purchase of tangible assets	(792,586)	-
Proceeds from sale of tangible assets	13,490	18,218
Purchases of other investments	(351)	(500,000)
Proceeds from sale of other investments	99,854	(6,629)
Net cash used in investing activities	(635,091)	(441,565)
Cash flows from financing activities		
Proceeds from borrowings	584,793	-
Payments of finance lease liabilities	1,989	-
Net cash from financing activities	586,782	-
Net decrease in cash and cash equivalents	(122,285)	(620,950)
Cash and cash equivalents at beginning of year	298,192	919,142
Cash and cash equivalents at end of year	175,907	298,192

The notes on pages 31-43 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

1. General information

The charity is a private company limited by guarantee, registered in Northern Ireland and a registered charity in Northern Ireland. The address of the registered office is Unit 6, Carnbane Industrial Estate, Newry, BT35 6QH.

2. Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

USPCA meets the definition of a public benefit entity under FRS 102

3. Accounting policies

Basis of preparation

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Foreign currencies

Foreign currency transactions are initially recorded in the functional currency, by applying the spot exchange rate as at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rate ruling at the reporting date, with any gains or losses being taken to the statement of financial activities.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

3. Accounting policies *(continued)*

Incoming resources *(continued)*

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

3. Accounting policies (continued)

financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	2% straight line
Premises Adaptations	7% straight line
Plant and machinery	10% straight line
Fixtures and fittings	10% straight line
Motor vehicles	25% straight line

Investments

Unlisted equity investments are initially recorded at cost, and subsequently measured at fair value. If fair value cannot be reliably measured, assets are measured at cost less impairment.

Listed investments are measured at fair value with changes in fair value being recognised in income or expenditure.

Investment property

Investment property is initially recorded at cost, which includes purchase price and any directly attributable expenditure.

Investment property is revalued to its fair value at each reporting date and any changes in fair value are recognised in income or expenditure.

If a reliable measure of fair value is no longer available without undue cost or effort for an item of investment property, it shall be transferred to tangible assets and treated as such until it is expected that fair value will be reliably measurable on an on-going basis.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

3. Accounting policies *(continued)*

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Finance leases and hire purchase contracts

Assets held under finance leases and hire purchase contracts are recognised in the statement of financial position as assets and liabilities at the lower of the fair value of the assets and the present value of the minimum lease payments, which is determined at the inception of the lease term. Any initial direct costs of the lease are added to the amount recognised as an asset.

Lease payments are apportioned between the finance charges and reduction of the outstanding lease liability using the effective interest method. Finance charges are allocated to each period so as to produce a constant rate of interest on the remaining balance of the liability.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

Each of the members of the company has guaranteed to contribute to the assets of the company in the event of the same being wound up to the extent of £1.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

5. Donations and legacies

	Unrestricted Funds	Restricted Funds	Total Funds 2018 £
	£	£	£
Donations			
Donations	77,531	3,000	80,531
Legacies			
Legacies	304,682	–	304,682
Subscriptions			
Subscriptions	1,890	–	1,890
	<u>384,103</u>	<u>3,000</u>	<u>387,103</u>
	Unrestricted Funds	Restricted Funds	Total Funds 2017 £
	£	£	£
Donations			
Donations	96,467	–	96,467
Legacies			
Legacies	381,416	–	381,416
Subscriptions			
	2,045	–	2,045
	<u>479,928</u>	<u>–</u>	<u>479,928</u>

6. Charitable activities

	Unrestricted Funds	Total Funds 2018 £	Unrestricted Funds	Total Funds 2017 £
	£	£	£	£
Veterinary services	<u>236,484</u>	<u>236,484</u>	<u>196,786</u>	<u>196,786</u>

7. Other trading income activities

	Unrestricted Funds	Total Funds 2018 £	Unrestricted Funds	Total Funds 2017 £
	£	£	£	£
Shop sales	31,852	31,852	31,069	31,069
Grooming	23,138	23,138	19,444	19,444
Trek Sri Lanka	68,751	68,751	–	–
	<u>123,741</u>	<u>123,741</u>	<u>50,513</u>	<u>50,513</u>

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

8. Investment income

	Unrestricted Funds £	Total Funds 2018 £	Unrestricted Funds £	Total Funds 2017 £
Income from investment properties	40,486	40,486	40,787	40,787
Income from listed investments	4,016	4,016	6,059	6,059
Bank interest and dividends	1,206	1,206	1,290	1,290
	<u>45,708</u>	<u>45,708</u>	<u>48,136</u>	<u>48,136</u>

9. Costs of other trading activities

	Unrestricted Funds £	Total Funds 2018 £	Unrestricted Funds £	Total Funds 2017 £
Wages and salaries	21,159	21,159	17,392	17,392
Employer's NIC	621	621	877	877
Rent and rates	974	974	8,365	8,365
Light & heat	1,407	1,407	1,252	1,252
Telephone	-	-	67	67
Shop expenditure	18,635	18,635	21,944	21,944
Grooming services	-	-	3,816	3,816
Trek Sri Lanka Expenditure	50,127	50,127	-	-
	<u>92,923</u>	<u>92,923</u>	<u>53,713</u>	<u>53,713</u>

10. Investment costs

	Unrestricted Funds £	Total Funds 2018 £	Unrestricted Funds £	Total Funds 2017 £
Premises expenses - Bessbrook	1,324	1,324	2,948	2,948
Stockbroker Fees	3,012	3,012	-	-
	<u>4,336</u>	<u>4,336</u>	<u>2,948</u>	<u>2,948</u>

11. Expenditure on charitable activities by activity type

	Activities undertaken directly £	Support costs £	Total funds 2018 £	Total funds 2017 £
Prevention of cruelty and relief of suffering	707,546	55,994	763,540	743,739
Governance cost	-	75,445	75,445	165,706
	<u>707,546</u>	<u>131,439</u>	<u>838,985</u>	<u>909,445</u>

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

12. Analysis of Expenditure on Charitable Activities

	2018	2017
	£	£
Prevention of cruelty and relief of suffering		
<i>Activities undertaken directly</i>		
Wages & salaries	298,536	188,502
Employer's NIC	18,926	12,919
Employer Pension	5,229	–
Redundancy costs	–	20,172
Rent & rates	22,716	65,909
Light & heat	14,635	9,870
Motor & travel costs	17,363	15,194
Telephone	5,621	6,308
Depreciation	92,830	77,339
Hire purchase charges	569	1,265
Veterinarian fees & medicines	166,269	226,033
Pet food banks	–	876
Publicity, fundraising and support	23,186	15,492
Direct charitable investigations	28,063	40,736
Subscriptions	5,795	6,323
Recruitment expenses	6,182	1,610
General expenses	1,626	–
	<u>707,546</u>	<u>688,548</u>
<i>Support costs</i>		
Wages & salaries	15,406	12,374
Employer's NIC	996	755
Rent & rates	1,195	3,907
Light & heat	770	585
Repairs & maintenance	8,710	8,872
Insurance	11,209	10,918
Cleaning materials & consumables	5,989	5,705
Telephone	296	336
Printing, postage & stationery	7,807	8,732
Sundry expenditure	1,722	1,928
Staff training	1,894	1,079
	<u>55,994</u>	<u>55,191</u>
<i>Governance Costs</i>		
Accountancy fees	25,516	36,496
Audit fees	7,996	5,097
Legal and other professional fees	21,616	116,692
Costs of trustees' meetings	1,148	4,367
Governance costs - other office costs	203	–
Bank interest and charges	18,959	2,780
Foreign exchange gain/loss	7	274
	<u>75,445</u>	<u>165,706</u>
Expenditure on charitable activities	<u><u>838,985</u></u>	<u><u>909,445</u></u>

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

13. Other expenditure

	Unrestricted Funds £	Total Funds 2018 £	Unrestricted Funds £	Total Funds 2017 £
Loss on disposal of tangible fixed assets held for charity's own use	590	590	2,272	2,272

14. Net (losses)/gains on investments

	Unrestricted Funds £	Total Funds 2018 £	Unrestricted Funds £	Total Funds 2017 £
Gains/(losses) on listed investments	(5,617)	(5,617)	7,462	7,462

15. Net expenditure

Net expenditure is stated after charging/(crediting):

	2018 £	2017 £
Depreciation of tangible fixed assets	92,830	77,337
Loss on disposal of tangible fixed assets	590	2,272
Foreign exchange differences	7	274
Fees payable for the audit of the financial statements	7,996	5,097

16. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2018 £	2017 £
Wages and salaries	335,101	218,268
Social security costs	20,543	14,551
Employer contributions to pension plans	5,229	-
Other employee benefits	-	20,172
	<u>360,873</u>	<u>252,991</u>

The average head count of employees during the year was 13 (2017: 9).

No employee received employee benefits of more than £60,000 during the year (2017: Nil).

Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £136,081 (2017:£52,190).

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

17. Trustee remuneration and expenses

The charity trustees were not paid or received any other benefits from employment with the Charity in the year (2017:£nil).

They were reimbursed travel expenses during the year totalling £1,148 (2017: £1,653).

18. Tangible fixed assets

	Freehold property £	Premises Adaptations £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
Cost						
At 1 Apr 2017	–	499,524	115,266	345,427	23,820	984,037
Additions	766,913	–	6,907	18,766	–	792,586
Disposals	–	–	(22,000)	(1,450)	(23,820)	(47,270)
At 31 Mar 2018	<u>766,913</u>	<u>499,524</u>	<u>100,173</u>	<u>362,743</u>	<u>–</u>	<u>1,729,353</u>
Depreciation						
At 1 Apr 2017	–	206,643	76,654	197,084	23,820	504,201
Charge for the year	15,338	34,966	7,074	35,452	–	92,830
Disposals	–	–	(8,800)	(1,160)	(23,820)	(33,780)
At 31 Mar 2018	<u>15,338</u>	<u>241,609</u>	<u>74,928</u>	<u>231,376</u>	<u>–</u>	<u>563,251</u>
Carrying amount						
At 31 Mar 2018	<u>751,575</u>	<u>257,915</u>	<u>25,245</u>	<u>131,367</u>	<u>–</u>	<u>1,166,102</u>
At 31 Mar 2017	<u>–</u>	<u>292,881</u>	<u>38,612</u>	<u>148,343</u>	<u>–</u>	<u>479,836</u>

19. Investments

	Listed investments £	Investment properties £	Total £
Cost or valuation			
At 1 April 2017	516,459	340,000	856,459
Additions	351	–	351
Disposals	(105,471)	–	(105,471)
At 31 March 2018	<u>411,339</u>	<u>340,000</u>	<u>751,339</u>
Impairment			
At 1 April 2017 and 31 March 2018			<u>–</u>
Carrying amount			
At 31 March 2018	<u>411,339</u>	<u>340,000</u>	<u>751,339</u>
At 31 March 2017	<u>516,459</u>	<u>340,000</u>	<u>856,459</u>

All investments shown above are held at valuation.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

Investment properties

The investment property at Divernagh Road, Bressbrook is held at fair value. The fair value of this property is reviewed annually by trustees.

Financial assets held at fair value

The listed investments are valued by Davy Private Clients UK, Belfast and held at market value.

20. Stocks

	2018	2017
	£	£
Raw materials and consumables	28,047	23,563

21. Debtors

	2018	2017
	£	£
Trade debtors	13,255	14,389
Other debtors	13,992	35,960
	<u>27,247</u>	<u>50,349</u>

22. Creditors: amounts falling due within one year

	2018	2017
	£	£
Bank loans and overdrafts	12,966	–
Trade creditors	76,627	46,907
Social security and other taxes	7,971	4,834
Net wages	323	1,355
Pension	1,451	–
Other creditors	28,707	56,815
	<u>128,045</u>	<u>109,911</u>

23. Creditors: amounts falling due after more than one year

	2018	2017
	£	£
Bank loans and overdrafts	571,827	–
Other creditors	4,990	6,571
	<u>576,817</u>	<u>6,571</u>

Included within creditors: amounts falling due after more than one year is an amount of £571,827 (2017: £Nil) in respect of liabilities payable or repayable by instalments which fall due for payment after more than five years from the reporting date.

During the year USPCA entered into two long term loan agreements, as well as a new hire purchase agreement. The long term balances of both are reflected above.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

24. Finance leases and hire purchase contracts

The total future minimum lease payments under finance leases and hire purchase contracts are as follows:

	2018	2017
	£	£
Not later than 1 year	7,239	3,669
Later than 1 year and not later than 5 years	4,990	6,571
	<u>12,229</u>	<u>10,240</u>

25. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £5,229 (2017: £Nil).

26. Analysis of charitable funds

Unrestricted funds

	At 1 April 2017	Income	Expenditure	Gains and losses	At 31 March 2018
	£	£	£	£	£
General funds	<u>1,591,917</u>	<u>791,369</u>	<u>(937,164)</u>	<u>(5,617)</u>	<u>1,440,505</u>

There are no restricted income funds held by the charity.

Restricted funds

	At 1 April 2017	Income	Expenditure losses	Gains and losses 2018	At 31 March
	£	£	£	£	£
Veterinary Restricted Fund	<u>-</u>	<u>3,000</u>	<u>-</u>	<u>-</u>	<u>3,000</u>

27. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
Tangible fixed assets	1,164,958	-	1,164,958
Investments	751,339	-	751,339
Current assets	227,926	3,000	230,926
Creditors less than 1 year	(129,187)	-	(129,187)
Creditors greater than 1 year	(576,817)	-	(576,817)
Net assets	<u>1,438,219</u>	<u>3,000</u>	<u>1,441,219</u>

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

28. Financial instruments

The carrying amount for each category of financial instrument is as follows:

	2018	2017
	£	£
Financial liabilities measured at amortised cost		
Loan payable falling due within 1 year	12,996	-
Loan payable falling due in more than 1 year but less than 5 years	51,863	-
Loan payable falling due after 5 years	519,965	-
	<u>584,824</u>	<u>-</u>

The two long term loans from Dankse Bank are for a total of £300,000 each. The term of each loan is 15 years with one loan on a floating interest rate structure, and the other on a fixed rate of 4.1% per annum. Payments are made quarterly as per the Structured Term Loan Repayments Schedule. Both of these loans are secured against "Units 5 & 6, Carnbane East Industrial Estate, Newry, County Down".

29. Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2018	2017
	£	£
Not later than 1 year	-	24,794
	<u>-</u>	<u>24,794</u>

30. Contingencies

At the date of signing the accounts there is ongoing litigation with regards to the employment and dismissal of the former Chief Executive. The charity may incur costs in the future in this regard which cannot be quantified at this time.

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2018

31. Related parties

During the year the charity entered into the following transactions with related parties:

	Transaction value	Balance owed by/ (owed to)		
		2017	2018	2017
	2018			
	£	£	£	£
Michelle Doran	350	120	-	-
David Wilson	<u>8,695</u>	<u>10,040</u>	<u>1,120</u>	<u>680</u>

David Wilson is the husband of Helen Wilson (director of USPCA). During the year he provided public relations services to the USPCA through his company Marine Media (NI) Ltd to the value of £8,695 (2017: £10,040). At 31st March 2018 his company was owed £1,120 (2017: £680). All transactions were conducted on normal commercial terms and negotiated on an arm's length basis.

Michelle Doran was a director of USPCA. During the year she provided health and safety audit services to the USPCA through MSafe NI to the value of £350 (2017:£120). All transactions were conducted on normal commercial terms and negotiated on an arm's length basis.

32. Corporation Taxation

The Charity's activities fall within the exemptions afforded by the provisions of the Income and Corporation Taxes Act 1988. Accordingly, there is no taxation charge in these accounts.



USPCA – Protecting All Animals

How You Can Help

The USPCA is a registered charity and receives no financial support from government. To continue our work we rely on the assistance of our members and friends. Would you be willing to support our work?

Here are some ideas on ways to help.

DONATE	Regular or one-off donations are essential to our success.
ORGANISE AN EVENT	Put ‘Fun’ into fundraising by involving family and friends.
WEDDING FAVOURS	A ‘Special Day’ link between the two loves in your life, your partner and your pet.
DONATIONS IN LIEU OF FLOWERS	A tangible and valued tribute to a person’s love of animals.
REMEMBER USPCA IN YOUR WILL	Legacies are the core of our funding. Without the foresight and support of our benefactors, projects such as our busy Animal Hospital would remain an aspiration.
VOLUNTEER	By giving your time and talent you can make a difference to the lives of abused and abandoned animals.
MEMBERSHIP	Join the USPCA and be part of a strong movement to protect animals.

Thank you

For further information visit our website www.uspca.co.uk Email us on headoffice@uspca.co.uk or telephone **028 3025 1000**.

Ulster Society for Prevention of Cruelty to Animals.
Unit 5/6 Carnbane Industrial Estate
Newry BT35 6QH

NI Charity Number. NIC102755.